

For Inspiration & Recognition of Science & Technology

annual report

2006



FIRST

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Dean Kamen, *FIRST* Founder
President, DEKA Research &
Development Corporation

John Abele, *FIRST* Chairman
Founder Chairman, Retired,
Boston Scientific Corporation

Recently, we've noticed a shift in the national conversation about our society's lack of support for science and technology. Part of the shift is in the amount of discussion — there is certainly an increase in media coverage. There has also been a shift in the intensity of the conversation — there is clearly a heightened sense of urgency in the calls for solutions. Both these are positive developments. More awareness and urgency around the “science problem” are central to the *FIRST* vision, after all. However, we believe there is another shift happening and it has enormous potential for *FIRST*.

If you listen closely, you can hear a shift in the nature of the conversation. People are not just talking about a science problem and how it affects someone else; they are talking about a science problem that affects them. People are beginning to realize the high price of over-valuing athletics and entertainment and under-valuing science and technology. They're beginning to see the very real connection to their own lives, to their standard of living, and to the quality of life they will leave their children. They're beginning to see that the “science problem” is not one that just impacts intellectual elites at prestigious, albeit obscure laboratories, but one that touches us all, in very direct and meaningful ways.

People are beginning to take the science problem personally.

This shift is a strong signal for renewed commitment to the *FIRST* vision. In the 17 years since *FIRST* was founded, nothing has been more essential to our success than personal connection. The clearest example is the personal commitment of you, our teams, mentors, teachers, parents, sponsors, and volunteers. For you, this has been personal all along. As more people make a personal connection, we will gain more energy, create more impact, and deliver more success in changing the way our culture views science and technology.

This year's Annual Report echoes the idea of personal connections and personal commitment. In the pages that follow are stories of people whose lives are deeply connected to *FIRST* and the celebration of science and technology. The limited space here allows for only a few stories, but they represent the strength of the thousands who make *FIRST* happen.

Thank you for your very personal, very powerful commitment.

Dean Kamen
Founder

John Abele
Chairman



US Secretary of Commerce, Carlos M. Gutierrez; Wyoming US Senator Mike Enzi; and Sergey Brin, Co-Founder of Google, addressed participants at the *FIRST* Championship.



The 2006 *FIRST* Championship held at the Georgia Dome in Atlanta was host to 476 teams and close to 20,000 participants and fans.

As I complete my first year as President of *FIRST*, I want to thank the thousands of people who are working together to “change the culture” and impact the lives of so many young people by helping them discover the excitement and possibilities of education and careers in science and technology. We succeed in our mission because of the volunteers who serve as team mentors, fundraisers, board members, judges, event organizers, and in many other roles. You are powerful role models for the students, and your impact is clearly seen in their commitment to serving their communities. It’s a spirit that will last a lifetime.

Looking ahead, I’m excited about bringing the *FIRST* opportunity to a growing number of students, schools, and communities. We’re adding several new cities to our *FIRST* Robotics Competition regional event roster; we’re signing up a record number of teams for this year’s *FIRST* LEGO® League; and we’re expanding our pilot programs for the *FIRST* Vex® Challenge and the Junior *FIRST* LEGO League. I am grateful for the dedication of the *FIRST* staff and the continued support of our sponsors, and I am pleased to welcome the new teams, corporate partners, and foundations that have joined the *FIRST* community. I promise it will be the “hardest fun” and most rewarding experience you’ll ever have!

Paul R. Gudonis, President



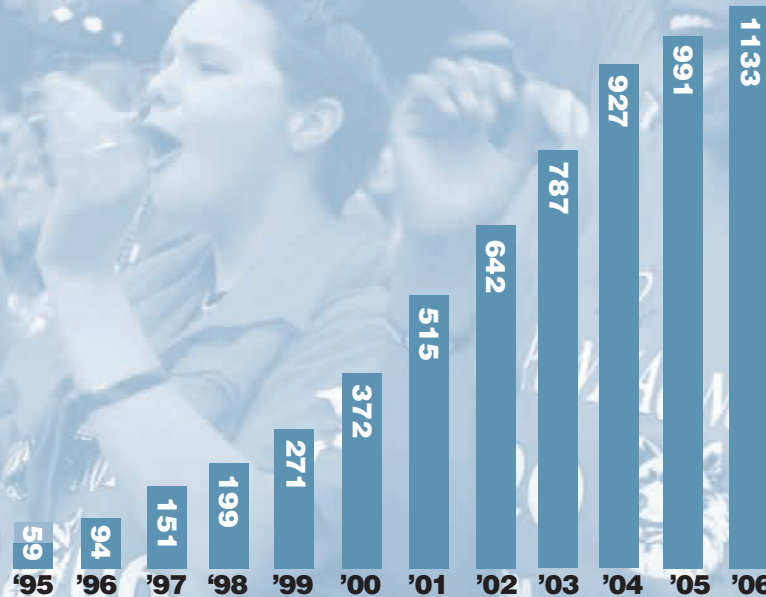
Paul R. Gudonis, *FIRST* President

FRC

FIRST ROBOTICS COMPETITION



The *FIRST* Robotics Competition (FRC) for high-school-aged students grew almost 15 percent in the 2005/06 season to 1,133 teams. That growth included 229 rookie teams, helping *FIRST* to continue to reach more young people with the fun, excitement, and learning of a *FIRST* experience. This season, FRC introduced three new regional competitions in Boston, Milwaukee, and Israel, bringing the season's total to 33 regional competitions.





Personal Profile:

Gary Israel, Mentor, Team 395, 2Train Robotics



Meet Gary Israel anywhere, anytime and he will quickly and happily share with you his enthusiasm for the latest success of the *FIRST* team on which he proudly serves as mentor. Listen closely, and you realize his enthusiasm is actually restrained compared to the team's extraordinary accomplishments.

Located in Morris High School in the South Bronx, one of the poorest urban school districts in the country, Team 395 faced an extra level of challenge in securing funding, mentors, access to engineering technology, and all the other resources a new *FIRST* team needs. But those challenges

were all more than well met, and today Team 395, 2Train Robotics, is a model *FIRST* team. They effectively reach out and engage the local community—Columbia University provides mentors while the Port Authority of New York, McGraw Hill, and the New York Yankees provide sponsorship. They operate year-round, help establish *FIRST* LEGO League teams, and work with rookie FRC teams in nearby high schools. They're consistently recognized by the judges for outstanding performance, including recently winning the New York City Regional Chairman's Award.

It turns out Gary Israel's enthusiasm is not just infectious, it's amazingly effective.



The 2006 FRC game, "Aim High," tested the teams' ability to design and build a robot that could

score points by shooting foam balls through hoops and plowing them into floor goals. Teams also incorporated a vision system to allow their robots to navigate autonomously.



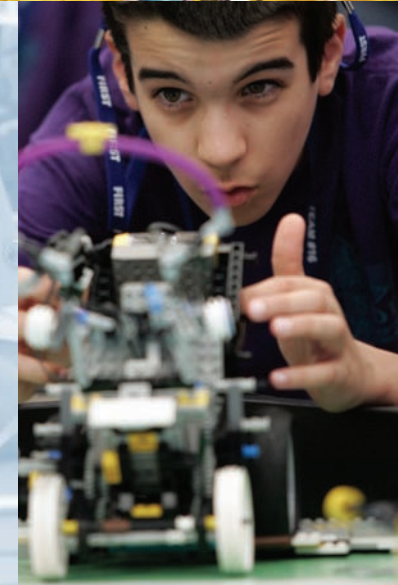
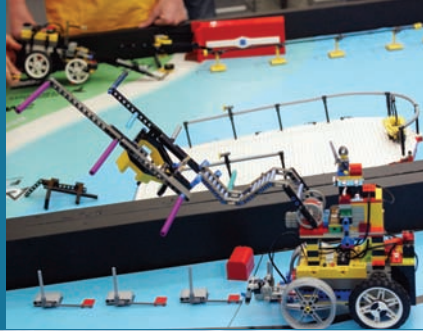
"I didn't think I could do anything like this... I'm a Hispanic female.

Doing engineering or even going to college was completely out of the question for me. It taught me to believe in being able to achieve anything."

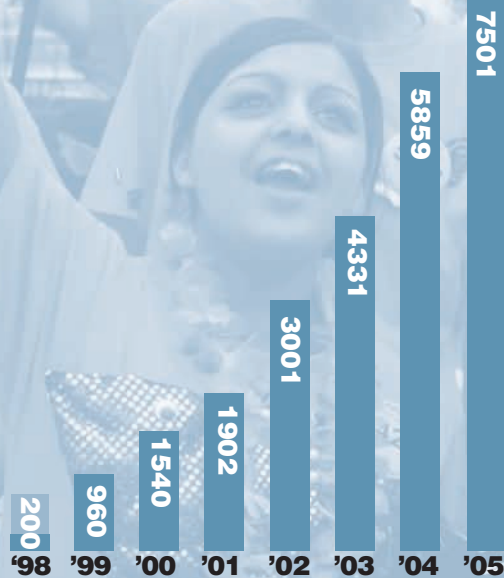
FIRST Team Member and Scholarship Recipient

FLL

FIRST LEGO LEAGUE



In just its seventh full season, *FIRST* LEGO League (FLL) for middle-school-aged students grew to 7,501 teams, helping over 75,000 young people in 31 countries discover the excitement and rewards of science, engineering, and technology. Thanks to the thousands of volunteers who make the program happen, the season included close to 300 qualifying events, 66 tournaments, and culminated in 81 teams competing at the FLL World Festival held at the *FIRST* Championship at the Georgia Dome in Atlanta, GA.





Personal Profile: Dave Patterson, FLL Operational Partner Alaska Robotics Educational Assoc.

It's the largest landmass in the United States, but Alaska is still no match for Dave Patterson. From his physical presence, to his energy level, to the size of his heart, there is nothing small about Dave, either. As FLL operational partner for Alaska, he travels to the most remote regions of the state, including villages accessible only by snow machine or boat (depending upon how frozen things are on the river), and with populations as low as 65. Dave brings the excitement and opportunity of *FIRST* to hundreds of kids throughout the state. In fact, Dave's personal commitment doesn't even stop at Alaska's rugged borders. At this year's *FIRST* Championship in Atlanta, he was voted FLL's Outstanding Volunteer.



81 FLL teams from around the world were on hand at the FLL World Festival during the *FIRST* Championship at the Georgia Dome in Atlanta.



"*FIRST* provides the right environment to nurture a sense of value and self-worth in our youth, to turn them into problem solvers. These qualities will serve them well throughout life..."

Dave Patterson,
FLL Operational Partner

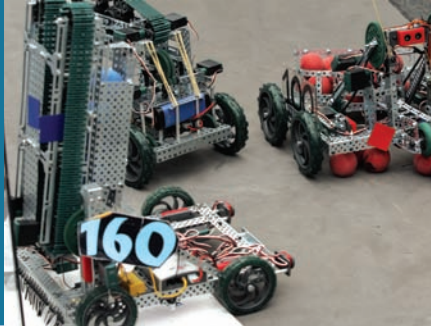
In 2005, FLL teams took on the Ocean Odyssey Challenge



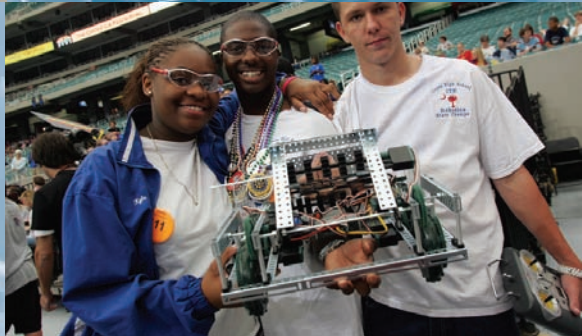
and explored **ODYSSEY** ways to ensure the health, diversity, and productivity of the world's oceans for current and future generations.

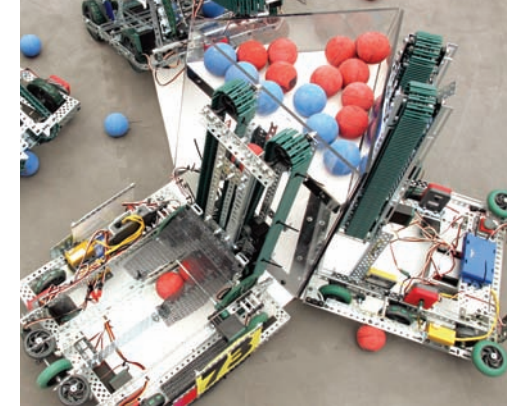
FVC

FIRST VEX CHALLENGE



The *FIRST* Vex Challenge (FVC), a mid-level robotics competition primarily for high-school-aged students, completed a successful pilot season in 2005/06 with 137 teams competing in six events in key regions around the country. FVC is designed to reach more students by providing an affordable, accessible opportunity to participate in a *FIRST* robotics experience. FVC also serves as a bridge for students between FLL and FRC.





FVC teams use the Vex Robotics Design System, a new and innovative robotics kit that gives students everything needed to design and build their own robot creations. FVC makes the opportunity of a *FIRST* experience accessible to more students.

Personal Profile: Innovation First, Inc.



When it comes to their company's support for *FIRST*, Tony Norman and

Bob Mimplitch, co-founders of Innovation First, Inc., have demonstrated their company's name is well chosen. The company has consistently been at the forefront of some of the key innovations in the growth of *FIRST*. The most recent example is the leadership role IFI played in the design and development of the new Vex Robotics Design

System, as well as the role it played in supporting the launch of the newest *FIRST* program, the *FIRST* Vex Challenge. IFI's support goes back to the very beginnings of *FIRST*, with the development of the original *FIRST* Robotics Competition kit of parts. The company still provides each of the 1,133 teams with the control system used in FRC robots. Innovation First's support has been critical to *FIRST*'s ability to reach more students with the opportunity to learn from and work with the latest technology.



"Teachers are looking for easier, fun ways to deliver practical lessons in math, physics, and computer programming. Vex is a low-cost way for schools to introduce kids to these vocations through hands-on courses in robotics."

Joel Carter
VP Marketing, Innovation First

SPONSORS

In addition to the formal sponsors, suppliers, and contributors acknowledged on these pages, *FIRST* extends its sincere appreciation to the tens of thousands of volunteers who generously devote their time and expertise, and the thousands of sponsors of *FIRST* Robotics Competition, *FIRST* Vex Challenge, *FIRST* LEGO League, and Junior *FIRST* LEGO League teams and events. *FIRST* could not achieve the powerful impact it does without this tremendous support.

FIRST thanks all of our supporters and makes every effort to ensure complete and accurate listings. If we've made an error, please accept our sincere apology, and please help us correct it by letting us know at 1-800-871-8326.

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Rob Mainieri, Mentor, Team 812, The Midnight Mechanics San Diego, CA

The role of mentor is critical at *FIRST*. The opportunity for students to work alongside professional engineers and teachers in an intense, positive learning environment can change students' perspective on who they are and what they can accomplish.

The Woodie Flowers Award is given each year to the engineer or teacher who best demonstrates excellence in teaching science, math, and creative design. This year's award went to Rob Mainieri of Team 812. For more than five years, Rob's *FIRST* students have thrived under his unique style. His skill in creating a spirit of cooperation, collaboration, and learning amidst the demands of designing, building, and competing is reflected in his team's success in involving a large percentage of the school's students in *FIRST*.

But perhaps the best evidence of Rob's ability to inspire young people and help them discover the excitement of science and engineering is Team 812's perfect record for alumni continuing to pursue education and careers in technology.

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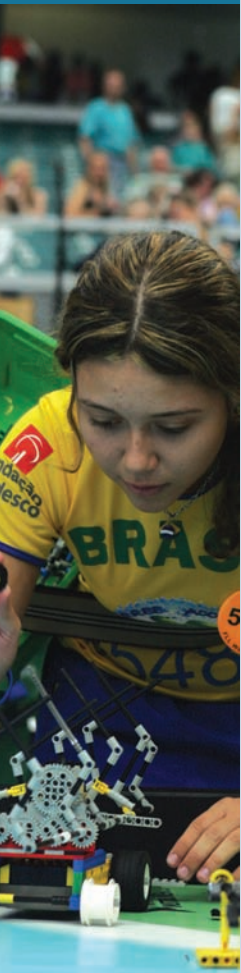
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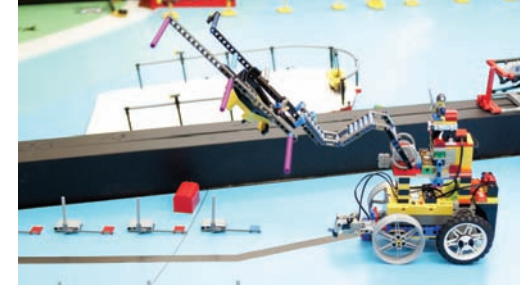
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Kjeld Kirk Kristiansen
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It was a very simple connection that led to The LEGO Group's

long history of leadership and support for *FIRST*. Less than 10 years ago, Kjeld Kirk Kristiansen and Dean Kamen met and had the opportunity to talk. They shared their personal perspectives on the power of creative thinking, the link between learning and fun, and the need to help more young people discover both. The conversation wasn't long, but it had a lasting effect. It led to the launch of *FIRST* LEGO League, with The LEGO Group as Founding Partner.

Today, FLL provides over 75,000 middle-school-aged students in 31 countries with an opportunity to apply their creative thinking ability, learn first-hand what it's like to develop solutions to real-world engineering problems, and have more fun doing both than they ever thought possible. The program has also grown to include Junior *FIRST* LEGO League, which brings the fun and excitement of solving problems with innovative thinking to 6-9-year-olds. While The LEGO Group's support of *FIRST* now involves hundreds of people in both organizations, includes LEGO MINDSTORMS® products, financial support, and thousands of volunteers, it can be traced directly to a very simple, but very powerful connection between two people.

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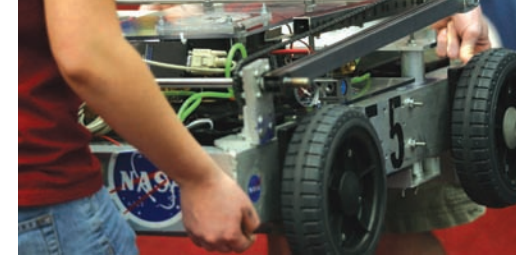
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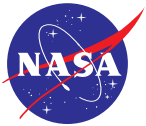
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NASA

Exploration, discovery, and understanding

are at the core of NASA. They also
serve as the foundation for NASA's
long-standing support for FIRST.



As lead FIRST Robotics Competition

Sponsor, NASA has been an important partner in
FIRST's growth. As the major contributor for
new regional events, NASA has helped FRC grow
to 33 regional events this year. The multi-year
NASA grant program for rookie teams has helped
hundreds of new teams participate in FRC and
been a major factor in reaching a total of 1,133
teams. In addition, NASA provides thousands of
hours of volunteer time as well as webcasts of the
FRC Kickoff event, regional competitions, and
the Championship in Atlanta.

Dave Lavery, Program Executive for Solar System
Exploration, has been a key architect of NASA's
leadership role over the years. Dave explains NASA's
involvement this way: "On a pragmatic, business
level, it just makes sense for NASA to cooperate
with FIRST. We believe we're creating the future
talent pool of employees in the robotics field. On
an individual, personal level, FIRST is having a real
impact on the lives of these students, helping them
realize what they're capable of. On a national level,
we're creating new engineers who will drive the
entire future economic engine of the country."

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Cox & Company, Inc.	Diggitt, Inc.	Eastern Regional High School Board of Education	FCI	GE Healthcare
CP Films, Inc.	Digital Fusion, Inc.	ebm-papst Industries Inc.	Feldman Orthodontics	GE Healthcare Technologies
Ronald C. Crane	Direct Dimensions	ECCS/21st Century CLC	Ferguson Perforating & Wire	GE Medical
Priscilla & Dennis Crawford	Discovery Business Systems Inc.	Echo Pizza	Ferrellgas	GE Plastics
Credit Suisse	DISTek Integration, Inc.	Eco-Bat	Ferris State University	GE PolymerShapes
CRH Transportation	Diversified Educational Systems	Economic Development Corporation of Southwest California	Festo Corporation	GE Power Systems
Criterion-Turner Engineers	Division by Zero - Clarkson SPEED Program	ECPI	Festo Neumatics	GE Transportation
Crosman Corporation	D.L.C. & Sons Machine	The Ed Fund	Fibertek	GE Transportation Global Signaling
Crowder Machine and Tool	Dodson Restoration	EDF	Filipino Community of Carson	GE VisioWare, Inc.
Crystal View Corp.	Doerfer Companies	Edina Education Fund	Filtrona Fibertec	Gee Jeffrey Partners Advertising
CSK	Dofasco	EDS Canada	Fireye	General Atomics
CSRA Robot Warriors	Domingo Vara Chevrolet	EG&G Logistics	The First Presbyterian Church of Weatherly FIRST Robotics	General Bearing Service Inc.
CTDI	Dominion	EHA	FIRST Robotics Club, Cornell	General Dynamics Network Systems
CTS Corp	Dominion Millstone Power Station	Elbit Systems Ltd.	First Service Realty International	General Motivation
Culver City Education Foundation	Dominion Nuclear Connecticut Inc.	Electric Power Training Center	First State Robotics, Inc.	General Motors Corporation (GM)
Custom Finishers	Dorchester County Council	Electrical Union	Firstbank	General Motors - Arlington Assembly
Cuyahoga County Workforce Development Dept	Dow Chemical Company	Electroimpact	Fischer Tool & Die	General Motors CCRW
Cuyahoga Community College, Youth Technology Academy	DP Products	Electrolock	Flashpoint Machine	General Motors CRW/ESYS Corporation
CV Robotics	DPCDSB	Embry-Riddle	Flexicell, Inc.	General Motors Desert Proving Grounds
CyboSoft	DreamWorks Animation SKG	EMC	Florence Darlington Technical College	General Motors do Brasil Ltda
Cypress Computer Systems Inc.	Drexel University	EMC Corporation	Florida Neurosurgical Associates	General Motors Engineering Structural Development Laboratories
D. & E. Machining Inc.	DRG DataRecoveryGroup	EMC-DG	Fluent, Inc.	General Motors Finance Staff
D. & L. Entertainment	DRHS PTSA	Emerson	Fluke	General Motors Flint Truck Assembly
	DRIVE	EMI Plastics	Fluor	General Motors Foundation
		EMS Technologies		

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General Motors Grand Rapids Metal Center
General Motors Manufacturing
General Motors Milford Proving Ground
General Motors Moraine
General Motors of Canada Ltd.
General Motors Powertrain
General Motors St. Catharines Powertrain
General Motors St. Catharines Powertrain
& OPG
General Motors Shreveport Assembly Plant
General Motors Wentzville Assembly Plant
Gensler
Gentex Corporation
Geo. T. White Ltd.
Geocon
Geokon, Inc.
Georgia Institute of Technology
Gershow Recycling
GHI Editing Business
Gill Industries
Gillette Co.
Gleason Works
Glen Magnetics
Glendale College
Glendale Community College
Godwin Pumps
GOLD Screen Printing Inc.
Goodrich Corporation
Goodrich Martians Team 494
Goodwin Foundation
Google
Gordon Woods Welding Supply
Gorman's Gallery
Yvette & Larry Gralla
GRAPCEP/Davenport
Graystone Inc.
GRC
Greenville Technical College
Grundfos
GSK
Guardian Industries
Guidant
Gulfstream Aerospace Corporation
Gumbo
Gund Foundation
George Gund Foundation
Gwinnett County Schools
Joe Gyongyosi
H.S. Die & Engineering
H/J Manufacturing
Hagerstown / Washington County
Industrial Foundation, Inc
Halliburton
Hamilton Sundstrand

City of Hammond
Harbec Plastics
Harbor Branch Oceanographic Institution
Hardcore Racing
Hardee's
Hargray
Harley-Davidson of York
Town of Harmony
Harmony Masonic Lodge #42
Harris Corporation
Harro Hoflinger
Hart Pontiac GMC Buick
Hart's True Value Hardware
Hartford Steam Boiler Inspection &
Insurance Company
Haworth Inc.
Hayes Lemmerz
Hayes Speed Shop
Heads Up Construction
Heat Transfer Systems
HEC
HECO
Heinz Endowments
Heinz Foundation
Hella Electronics Corporation
Henkel Technologies
The Hennessy Family Foundation
Henrico Doctor's Hospital
Henrico Education Foundation
Hepburn Engineering
Hercules, Inc.
Herman Miller Foundation
Hertz
Hewett's Wood & Sheet Metal LLC
Hewlett-Packard
Hexion
HI Solutions
Higgs Technical Consulting
Hill's Heating and Cooling
Hilltop
Hinckley Research
Hinds Family
Hispanic Engineers National Achievement
Awards Corporation
HITACHI Foundation
R. M. Hoffman Company
Hofstra University
Holi Frijoles Tex-Mex
Holy Trinity Parish
Home Depot
HomeSeer Technologies
Honda
Honda of America Manufacturing
Honda of South Carolina
Honda R & D
Honeywell
Honeywell International Inc.
Honeywell/Textron

Hooker Furniture Corporation
The Hoover Foundation
Hoselton
HostRocket.com
House Family Foundation
The Houston Endowment
How Stuff Works
Howard County Public Schools
Hoyt, Brumm & Link
HR Textron
HS Technologies
The Hudson Farm Foundation
Hughes Aero Structures Inc.
Humber River Regional Hospital Foundation
Hunt Brothers
Hunter Industries Inc.
Hydraquip
Hydro Arch
Hypertherm, Inc.
I/O Controls
IAI
IBM
ICSD
Idaho State University
IDEO
IDEXX Laboratories
IEEE
IISNet Networks
Illinois Eastern Community Colleges
Imerys
Impact on Education
IMS
IMT York
INA
Indian River Community College
Indiana Department of Workforce
Development
Industrial Extrusion Belting
Industrial Metal Supply
Infineon Technologies, Richmond
Infineum
InnoTech
InnovaIT, Inc.
Innovative Dynamics, Inc.
Innovative Metalworks
Innovative Signs
Intel Corporation
Intelitek
Intelligent Automation, Inc.
Interface Innovations
Interlocks
International Paper Corporation
Intersil
Intertape Polymer Group
Intier Automotive
Intralox
Intuitive Research & Technology
Intuitive Surgical, Inc.

Invoke Systems
Iowa Fluid Power
IPEI
Iron Workers
Iscar
ISCO
Israel Air Force
Israel Air Force Association
Israel Aircraft Industries
Issaquah Schools Foundation
IST
ISU GK-12 Project - NSF Grant
ITEA
item Midwest
ITT Industries Space System Division
ITT Technical Institute
Ituran
ITW Drawform
Ivy Tech Community College
J.M. Huber
J.J. Mech Contractors
J. & F. Machine
Jackson Foundation
Michael & Laura Jackson
JE Jacobs
Jagtiani + Gutttag
JAHS Parent's Association
Jake's Handyman Service
James R. Moore Memorial VFW Post
#8726 and Women's Auxiliary
Janco Electronics
Janssen Ortho, LLC
Jarrett Welding
JAZ Industries, Inc.
JEA
Jefferson Labs
Martha Holden Jennings Foundation
JERR-DAN Corporation
Jim Minkey Remax Today
JMI Software Consultants Inc.
Joe's Garage
John Deere
John Deere Waterloo Operations
John Tyler Community College
Johnson & Johnson
Johnson & Johnson Consumer &
Personal Products Worldwide
Johnson & Johnson PRD
Johnson & Johnson PSGA
Johnson & Johnson VISTAKON
Johnson Controls
Johnson Madison Lumber Company
Johnson Research Development
Jostens
JP Fabrications
JP Financial
JR Automation Technologies, Inc.
JSP

Jubilee Housing Initiative & Community
Development Corporation
Juniper Networks
K-T Corp.
Kaemmerer Group
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Brenda Keith
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Kettering University
kevinro.com
Keystone Threaded Products
KG Projections, Inc.
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Kinsley Construction Co. Inc.
Kionix
Knesal Engineering Services, Inc.
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Laughlin Racing Products
Laureate
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LBJ - LASA Robotics Association
Lear Corporation



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TEAM SPONSORS (Cont.)

Lear Romec	Magma Engineering Co.	Micro Analysis	NASA Glenn Research Center	Nortel Networks
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Lennox Drum	Magnolia Metal and Plastic	Micron Technology, Inc.	NASA Headquarters	North Santa Clara County ROP
Lewis Marine Supply of Greenport	Maier Construction	Microsoft	NASA Space Grant - Idaho	Northeast Powder Tech
Liberty Fellowship	Main Technologies	Mid-States Bolt & Screw Co.	NASA Jet Propulsion Laboratory	Northeastern University
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C A Lindell	Education Foundation, Inc.	Midway Machine Technologies	NASA Langley Research Center	Northfield Savings Bank
Linear Contours	Manistee County Community Foundation	Midwest Fluid Power	NASA Langley Research Center (LaRC)	Northrop Grumman Corporation
Link Engineering Company	Manufacturers Round Table	Midwest Research Institute	NASA Marshall Space Flight Center	Northrop Grumman Electronic Systems
Linn-Mar Booster Club	Marotta Controls, Inc.	Mike's Home Repair	NASA Network of Educator Astronaut	Northwest Industries
Linn-Mar Foundation	Marquette University	MIKON Systems, Inc.	Teachers (NEAT)	Norwich Glass
Lion Brothers Corporation	Stephanie & Stephen Marshall	Mililani Wal-Mart	NASA Robotics Education FIRST	Norwich University, David Crawford
Litchfield Education Foundation	Maryland Space Business Roundtable, Inc.	Milken Family Foundation	Sponsorship Program	School of Engineering
Livingston Tool & Mfg	Maryland Space Grant Consortium	Mill Steel	NASA Stennis Space Center	Notre Dame University
LOC Federal Credit Union	Mass Bay Engineering	Miller Bearings and Motion Systems	NASA University Space Grant	NOVA Chemicals
William H. Lockey, Jr.	Materials Handling Systems, Inc.	Miller Electric	NASA Johnson Space Center	NSF - GK-12 Project
Lockheed	Matsumoto Shave Ice	Miller Environmental Group	NASA's Maryland Space Grant Consortium	NSK Bearing
Lockheed Martin	Maxx Knives	Miller Place PTO	National Armiture	NTN Bearings
Lockheed Martin Coherent Technologies Inc.	Mayo Manufacturing	Milovich Family	National Electrical	NWTC
Lockheed Martin Kelly Aviation Center	Mayo Welding	City of Milpitas	National Grid	Nypro Inc.
Lockheed Martin M&DS	Mazu Networks, Inc.	Milwaukee Rotary	National Institute of Aeronautics	O'Brien Realty - Mrs. Susan Stachelczyk
Lockheed Martin Michoud Space Systems	MBDA Missile Systems	Milwaukee School of Engineering	National Instruments	Oceaneering International, Inc.
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LocoLabs	MBNA Foundation	Mission Benefits	National Lumber Company	OEM Controls
Loewen & Partners	MBS	Mitretek	National Society of Black Engineers	Ohio State University
Logan Machine Company	McGraw-Hill Companies	MMC	National Starch and Chemical Company	Oklahoma State University
Lone Star Park at Grand Prairie	McHale Creative	Monarch Instrument	NATIVE	Oklahoma State University, College of
Longmeadow Rotary International	McInerney Foundation	Monster Cable	NAVAIR	Engineering (CEAT)
Loral Space Communications	McKool Smith	Montana Space Grant Consortium	NAVSEA Detachment Pacific	Old Dominion University
Los Altos Community Foundation	McNeil Consumer and Specialty	Montgomery County Community College	NAVSEA Undersea Warfare Center	Olin College
Los Altos Rotary Club	Pharmaceuticals	Moog Aircraft Group	NCSU College of Engineering	OnBoard Software
Los Angeles County ROP	McNeil Consumer Health Products	Moog Inc.	ND Space Grant Consortium	One Point Inc.
Loucon Metal Limited	McNeil Pharmaceuticals	Walter P. Moore	Near North Student Robotics Initiative	Ontario Power Generation
Louisiana State University Pre-College	Mead-Johnson Nutritionals	Moosewood Restaurant	Nelson, Mullians, Riley & Scarborough	Ontera
Engineering Program/ National Society	Mechanics Bank	Mopar	Nerac, Inc.	Gerald Oppenheimer Family Foundation
of Black Engineers	Mechtron LLC	Morgan State University	Nevada Community Foundation	Operational Test Command U.S. Army
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LRIG	MECO	Motel 6 #4229	Upper Valley Region	OPG (Ontario Power Generation)
LSI Logic	Medtronic	Motion Industries	New Hampshire Industries	Opgal Optronics Industries
Lucas Ford	Medtronics	Motorola, Inc.	New Jersey Institute of Technology	OPRA - Rethink Ink
Lutron Electronics, Inc.	MEI	Mouser Electronics	New Market Corporation	Optimist Club
LXE	Melfred Borzall, Inc.	MP Robotics Boosters	New Technologies	Oregon NASA Space Grant Consortium
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m80.net	Merck	MSOE	New York Air Brake TDS Group	Osram-Sylvania
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Macy's West	MetroED	NASA	Norcross High School	Oklahoma University College of Engineering
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and Scientists	Miami University	Program (AESP)	Nordson Corporation	OXXO Corporation
MAG-eh	Michelin	NASA Ames	Norfolk State University	P&GP
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	Michigan Technological University	NASA Dryden Flight Research Center		Pal's Electric Shop

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Pathways Consulting
Patillo Construction Co.
Patrick Henry Community College
Patrick Metals
Patriots Technology Training Center
Paul D.Camp Community College
Pavillion Bank
The Patuxent Partnership
PCI
Peak Precision, Inc.
Pearson Dealerships
PECO-Exelon
Peer Consortium at JTCC
PEER Tech Prep Consortium
Pelco
Pella Entry Systems
Pentair Water
Pentair Water/Fleck Controls
PENTECH
PEPSI Americas
Pepsi Bottling Company
Performance Sciences LLC
Perretz & Young Architects
Mr. & Mrs. Stephen Petty
Pfizer, Inc.
Phelps-Dodge
Philips Medical
PHM Community
Phoenix Cement Company
Phoenix Technologies
Photonics, Inc.
Phu Space
PIAB USA, Inc.
Pinetree Capital
Pioneer Electronics
Pitango
Pitney Bowes
Pittsylvania County Schools
Planet Technologies
Plascore Inc.
Plasti-Coat Corp.
Plasticraft
Platt Tech Parent Faculty Organization
Plexus Corporation
Plumbers Local Union #1
Plumbers Union
Polyshot
Polytech

Polytechnic University
Port Authority of NY & NJ
Port Plastics
Portland Community College
Powell Electric
Power Lift
Power Workers Union
Pratt & Miller
Pratt & Whitney
Pratt & Whitney Automation
Pratt & Whitney Eagle SVC
Precision Enclosures and Fabrication
Precision Tool & Die
Prefeitura de Gravatai
Price Engineering
Prime Tech
Primeway Tool and Engineering
Prindle, Decker & Amaro LLP Law Offices
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Proportion Air Corporation
PSE&G
PTC Instruments
Public Service Gas and Electric
Puff's
Purdue University FIRST Programs
Putterz
Pyramid Paving, Inc.
QED Automation LLC
QuadTech, a division of Quadgraphics
Qualcomm
Quest Technologies
Quexco
Quinsigamond Community College
Qwest
RadioShack- Camp Verde
Rafael
Rajswasser-Flaherty Family
Randall Tool & Manufacturing
Raneco
Ranken Technical College
Raytheon Company
Raytheon Integrated Defense Systems
Refurbished Equipment Marketplace
Regan-Matonak & Associates Structural Engineers
Region 2000 Technology Council
Remy International
Rensselaer Polytechnic Institute
Republic Services
Resource Dev. Specialist
Resource Industries
RF Micro Devices
RGSB Enterprises
James Richardson

Richardson Bike Mart
Richardson ISD
Richardson Regional Medical Center
Richland County School District #1
Richmond County Savings Foundation
Richmond High Afterschool Program
Town of Richmond Hill
Richter and Associates
Riff Company, Inc.
Rinker Materials
RJN Tool & Automation
Robert Bosch Corporation
Roberts Tool Co.
Robins Foundation
Robotics Engineering Excellence
ROCCU
Roche Carolina
Rock Financial
Rockwell
Rockwell Automation
Rockwell Collins
Rockwood School District
Rohm & Haas Company
Rolla Alumni of Beta Sigma Psi
Rolls-Royce Corporation
RoMan Manufacturing
Ronald McDonald House Charities
ROP
Fred Rose
Rossbacher Insurance Service
Rotary Club of Agincourt
Roush Honda
RSR
Rugby Manufacturing
Rugby Welding & Machine
Ruskins
Arthur G. Russell Co.
Ryan Companies US, Inc.
Senator Greg & Betty Ryberg
Ryder
Ryobi
S.A. Robotics
Sabin Corporation
SAE NW Section
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Jane Sage
SAIC
SailRail
Salem County Community College
Salisbury Bank & Trust
San Diego County Fair
San Diego County Sheriff's Department
San Diego Gas & Electric
San Diego School to Career
San Francisco State University
San Jose City College
San Jose Job Corps
San Jose State University

Sandersville Railroad
Sandersville Technical College
Sandvik, Inc.
Sarchione Sales & Service
Sartomer Corporation
Savannah Technical College
Scaled Composites
SCHEV
Schmidt Construction
C. G. Schmidt Construction, Inc.
R. L. Schmitt Co. Inc.
Schneider Charitable Foundation
School District of Oconee County
School District of Philadelphia
School District of the City of York
Science & Technology Group
Science Applications International Corporation
American Systems Engineering Corporation
Scotiabank
SDSGC
Sea Tow International
Seagate Corp.
Sealed Air Cryovac
Search Plus International
Seattle Robotics Society
Seemann Composites
Seneca College
Service Electric
SES, LLC Steel Engineering Specialists
SEW-Eurodrive
Shady Side Medical Associates
Shaham Alshular
SHAN Precision
Shell
Shell Chemical Company
Shiloh Industries
Shining Rock LLC
ShowBest Fixture Corp.
ShowBest Inc.
Shuert Industries
SI Bank & Trust Foundation
Si Se Puede
SIAC
Siemens Airfield Solutions
Siemens Building Technologies
Siemens Corporation
Siemens Energy & Automation, Inc.
Siemens Power Generation
Siemens Technologies
Siemens VDO Automotive
Siemon Company
Sierra Nevada Corporation
Sifto
Sign Depot
Sikorsky Aircraft
San Jose State University
Skill Glass Inc. of Honeoye
SLAC

Sliver & Splinter Shop
SMART Consortium
Smarts
SME
Richard & Susan Smith Family Foundation
Smiths Areospace
Smiths Medical
Snapple/Lawrence Distributing Company
Society of Hispanic Engineers & Science Students (SHESS)
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Socratic Learning
Solectron Corporation
Solid Edge - UGS
Solid State Stamping
Solutions for Automation
Sonic Tools
Sonny's Enterprises Inc., The Car Wash Factory
Sony Corporation
SoRo Systems, Inc.
Soroptomist International of Richmond
South Bend Community Development
South Carolina State University
South Orange Ace Hardware
Southern California Gas Company
Southold Kiwanis
Southold Rotary
Southwire
Space & Naval Warfare Systems Center, San Diego
Spadola, Paul, & Vincent DMD
Spartan Light Metal Products
Specialty Minerals
Specialty's Our Name
SPECO Tile & Marble, Inc.
Speonk Lumber
Springs Industries
SRI International
SSVEC
SSyD
ST Realtor
St. Anne Parents Club
Stafford County Economic Development Authority
D.R.M. Stakor & Associates
Stanco, Inc.
Standard Aero
Standridge Color Corp
Stanford University
The Stanley Works
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State Farm Insurance
State Farm Insurance - Kirk England & Charles England
State Street Investments
Steel Fab Inc.
Steelcase



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TEAM SPONSORS (Cont.)

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Subway
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Sun Hydraulics Corporation
Sunoco
Sutherland Family Limited Partnership
Symantec Corp.
Sylvan/Laureate Foundation
Synopsis
T & K Enterprises
T. M. Engineering, Inc.
Tabet Manufacturing, Inc.
Tadiran Communications
TAH Industries
Tanger Outlet Center
Tank Truck Service & Sales, Inc.
TAP Plastics of El Cerrito
Tas CNC
TAT
Tate Incorporated
Taylor Products
TBDI, Inc.
Team Ford FIRST
Technon
Technology Advocates of San Antonio
Technology Garden
TEDS
Tektronix
Tel Aviv Municipality
Telesat Canada
Temcor
Temple Engineering
Tenaska, Inc.
Tenneco
Terminal Supply
Terra Tech Engineering
Terrasyn Group, Inc.
Terry McLaren
Tesco
Texas A&M Int. Univ. Dept. of Math & Phy. Sci.
Texas Instruments
Texas Tech University
Textron Fastening Systems
Textron Systems
Thiele Kaolin Company
Thomas Builders
Thomas Built Buses
Thomas McMillan Snap-on Dealer
Thomas Nelson Community College

Thrivent Financial for Lutherans
Time, Inc.
Titan Inc.
TKC Communications
TKC Global Solutions
TNT/Holland Motor Freight
Tokico USA
Tom Dismuke Engineering
Tommy Gate Company
Tonnard Mfg. Corp.
Tornos Technologies
Toronto District School Board
Torrance Chipotle
R. M. Towill Corp.
Town & Country Group
Toyota Boshoku America
Toyota of Nashua
Toyota Technical Center
TPS Golf - AimPoint Technologies
Trans-Matic
Triaverse Bay Area Intermediate School District
Travis USD
Tri-County Technical College
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Tric Tool LTD
Trident Technical College
Trinity Development Group
Trinity Products
Trio Hardware
Tronitec
Trophy Robotics - South Africa
Troy Chamber of Commerce
TruCut
TRW Inc.
TRW Automotive
Tubular Techniques
Tuell Tool Company
Tui, Inc.
Tulane University
Turner Broadcasting, Inc.
Tweed Financial Services
Two Stage Innovations
Tyco Electronics
Tymetal
UAV Corporation
UGS
ULC Robotics
Ultrasound Fluid Technologies
UMentorFIRST
UNI College of Natural Sciences & Iowa Space Grant Consortium
Unigraphics
Unilever
UNITE with Virgil Brackins
United Auto Workers
United Auto Workers 686
United Defense
United Sewer & Drain Cleaning Incorporated

United Space Alliance
United Technologies Corp. (UTC)
UTC Carrier
UTC Fire & Security
UTC Hamilton Sundstrand
UTC Hamilton Sundstrand Space, Land & Sea
UTC Otis Elevator
UTC Otis Elevator - OSC
UTC Power
UTC/Pratt & Whitney LSP
UTC Sikorsky
University of California, San Diego
University of California, San Diego - Machine Perception Laboratory
University of Central Florida
University of Connecticut
University of Florida, College of Engineering
University of Illinois
University of Massachusetts, Lowell
University of Michigan, Flint
University of Michigan, College of Engineering
University of Missouri, Rolla
University of New Hampshire
University of Nevada, Las Vegas
University of New Orleans
University of North Dakota
University of Pennsylvania Engineering School
University of Pittsburgh School of Engineering
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University of Richmond Theatre Department
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University of South Florida
University of Texas, San Antonio, College of Engineering
University of Tulsa
University of Virginia
University of West Florida
University of Windsor
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Unlimited Technologies Inc.
UPS
Urschel Laboratories Incorporated
US Air Force
US Army IEWTD
US Army Night Vision Lab
US ARMY TARDEC
US Naval Academy
Useful Software
USKH
UTECH
Val-Tec Hydraulics, Inc.
Valero Energy Corporation
Valley Bank
Vanguard ID Systems
Vectren Foundation
Velocity Micro

Verde Valley Robotics, Inc.
Verizon
Verizon Foundation
Verizon Wireless
Vermont Technical College
Videx Corporation
Viking Plastics Inc.
Viper Northwest
Virginia Department of General Services
Library of Virginia
Virginia Piedmont Technology Council
Virginia Tech School of Education
Visteon Automotive Systems
Visteon Corporation
Vitron Manufacturing
Volvo Motor Graders
Volvo Powertrain
Vought Aircraft Industries
VSR Lock
Wabash Technologies
Wabash Valley College
Wachovia Foundation
Wade Trim & Associates
Wallace Foundation
Walmart
The Walt Disney Company
Walt Disney Imagineering
Walt Disney World
Walt Disney World Ride & Show Engineering
Warwick Mills
Washington County Public Schools
Washington Savannah River Company
Washtenaw Community College
Waterjet Cutting of Indiana
Watson Engineering
Weatherly Inc.
Weber Electric
Steph Weirtheimer
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Wei Qun E Law Office
Wells Fargo
Wescast
Wess Del Inc.
West Branch Regional Medical Center
West Islip Robotics Booster Club, Inc.
West Linn Wilsonville School District
West Salem High Education Foundation
West Salem Rotary
West Virginia Department of Vocational Education
West Virginia University
Westech International
Western Colorado Community Foundation
Western Michigan University
Western Rockies Credit Union
Westhampton Glass & Metal
Westhampton True Value Hardware

Westmont, Inc.
Judy & Josh Weston Fund
Wheeler CircuitRunners
White County Community Foundation
White-Bowman, Inc.
John Whitehead
Whitman Communications, Inc.
Whitson Insulation
Williams Companies
Willow Glen Foundation
City of Wilsonville, Oregon
WiTel
Wise Air, Inc.
Wolverine Building General Contractors
Woodbridge Group
Woodbridge Technologies
Worcester Polytechnic Institute
WR Systems, Ltd.
WV Department of Adult/Vocational Education
Xerox Corporation
Xilinx Corp.
Xtreme Alternative Defense Systems
Yale University
Yazaki North America
Wende Young
Youngstown State University
Zatkoff Family Foundation
Zephyr Engineering
Zimco
Zoetek Medical Equipment Repair, Inc.





FIRST: Financials

The following abbreviated financial statements have been prepared on the accrual basis of accounting. Ernst and Young LLP (E & Y) audits our organization's financial statements annually; copies of *FIRST's* audited financial statements and accompanying notes are available via the *FIRST* website at www.usfirst.org under "Who We Are."

For our fiscal year ended June 30, 2006, there were no audit findings or questioned costs and *FIRST* received an unqualified opinion from its auditors. Additionally, the Office of Management and Budget's (OMB) Circular A-133 audit of the organization's Federal grant awards had no findings or questioned costs. *FIRST* continues to be qualified as a "low-risk" auditee.

STATEMENTS OF FINANCIAL POSITION

<i>Assets</i>	June 30, 2006	June 30, 2005
Cash and equivalents	\$6,716,455	\$4,894,462
Accounts receivable (net of allowance for doubtful accounts of \$25,000 in 2006 and \$27,000 in 2005)	999,565	367,213
Federal grants receivable	220,615	655,095
Prepaid expenses and other assets	253,178	158,107
Property, plant and equipment (PP&E):	6,672,790	6,562,731
Less accumulated depreciation	2,537,311	2,175,666
Net PP&E	4,135,479	4,387,065
Total assets	\$12,325,292	\$10,461,942
<i>Liabilities and net assets</i>		
Accounts payable and accrued expenses	\$602,891	\$589,665
Deferred revenue and other credits	41,713	37,400
Refundable advances	2,959,906	2,560,800
Total liabilities	3,604,510	3,187,865
<i>Net assets:</i>		
Unrestricted	7,477,340	5,902,221
Temporarily restricted	1,243,442	1,371,856
Net assets at end of year	8,720,782	7,274,077
Total liabilities and net assets	\$12,325,292	\$10,461,942

STATEMENTS OF ACTIVITIES

<i>Revenues and other support:</i>	June 30, 2006	June 30, 2005
Program registration fees	\$11,066,236	\$9,837,085
Contributions	7,586,794	5,282,335
Rental income	565,650	558,764
Other income	484,998	415,889
Net assets released from restrictions	999,843	1,602,310
Special sponsorship	100,000	500,000
Total revenues and other support	20,803,521	18,196,383
<i>Operating expenses:</i>		
<i>FIRST</i> Robotics Competition	14,023,526	13,176,451
<i>FIRST</i> LEGO League	1,271,223	1,124,943
<i>FIRST</i> Vex Challenge	634,510	323,257
<i>FIRST</i> Place	77,085	47,264
Management and general	2,676,235	2,411,966
Operation of building	337,218	316,375
Depreciation	361,644	318,570
Total operating expenses	19,381,441	17,718,826
Operating income	1,422,080	477,557
Non-operating gains:		
Refundable advances - amortization	140,200	140,200
Excess of revenues over expenses	1,562,280	617,757
Net assets released from restriction for purchase of property, plant and equipment	12,839	239,698
Increase in unrestricted net assets	1,575,119	857,455

Certain amounts in 2006 & 2005 have been consolidated for presentation purposes. For an unabbreviated copy of *FIRST's* audited financials, please visit www.usfirst.org/who/

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